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November 21, 2024

**ELECTRONIC DELIVERY** 

President
Paier College
84 Iranistan Avenue
Bridgeport, Connecticut 06604

School #M000242 Probation

Dear :

At the November 2024 meeting, the Accrediting Commission of Career Schools and Colleges ("ACCSC" or "the Commission") considered its previous decision to place Paier College, located in Bridgeport Connecticut, on Probation including the following:

- The Commission's October 4, 2024 Probation Letter;
- Paier College's Teach Out Plan Information for the Connecticut Office of Higher Education ("CTOHE") submitted to ACCSC on October 15, 2024;
- Paier College's Clarification of the School's intent to appeal CTOHE's decision submitted to ACCSC on October 15, 2024; and
- Paier College's Response to the Commission's October 4, 2024 Probation Letter, submitted to ACCSC on October 31, 2024; and
- The record of reviews leading up to the Probation action.

Upon review of the above, the Commission voted to continue Paier College on Probation and to direct Paier College to Cease Enrollment.<sup>2</sup>

### HISTORY OF THIS REVIEW:

#### May 2023 Review<sup>3</sup>

At its May 2023 meeting, the Commission directed Paier College to demonstrate that all owners,  $^4$  members of school management, and administrative employees have past records that demonstrate a commitment to: a) providing quality education to students; b) ethical, fair, and honest practice; and c) compliance with accrediting standards and applicable federal, state, and local requirements pursuant to Section I (A)(2), Substantive Standards, Standards of Accreditation. This standard also establishes that the Commission will consider an individual's affiliation with a school that has lost or been denied accreditation, entered into bankruptcy, or closed.

The Commission determined to learn more about the decision to precipitously close the Stone Academy campuses without an executable teach-out plan or agreement and Stone Academy's failure to fulfill its obligations to its students. A failure to demonstrate a commitment to a) providing quality education to students; b) ethical, fair, and honest practice; and c) compliance with accrediting standards and applicable

<sup>&</sup>lt;sup>1</sup> The Commission 's October 4, 2024 letter requests responses by October 15, 2024 and October 25, 2024. Subsequent to the October 25, 2024 deadline and without the school's response to all requested items, ACCSC staff requested the school's response in October 28, 2024, October 29, 2024, October 30, 2024 emails. ACCSC informed Paier College of the school's delinquency on October 29, 2024. Paier College submitted a response on October 31, 2024.

<sup>&</sup>lt;sup>2</sup> This is in addition to CTOHE's action.

<sup>&</sup>lt;sup>3</sup>The full details of the Commission's May 2023 review are contained within the Commission's August 7, 2023 Warning.

<sup>&</sup>lt;sup>4</sup>Section I (A)(2), Substantive Standards, Standards of Accreditation specifically states, "all owners" and therefore is not limited to majority owners and as such the Commission requires that any owner must meet the expectation and requirements set forth therein.

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federal, state, and local requirements would potentially render an owner ineligible to maintain ownership of an ACCSC-accredited school. Given that the owner of Paier College also had an ownership interest in Stone Academy, the Commission voted to place Paier College on Warning and requested additional information regarding the school's compliance with accrediting standards and fitness of the school's owner to operate an ACCSC accredited school.

## September 2023 Review<sup>5</sup>

At its September 2023 meeting, the Commission reviewed the August 7, 2023 Warning and the school's response. Paier College disagreed with the Commission's assessment that "Stone Academy campuses made a decision to close precipitously" (August 7, 2023 Warning, pg. 3), stating that "it was not the decision of Stone Academy to close precipitously" (September 7, 2023 Paier College Response, pg. 2). Paier College contended that Stone Academy and were prepared to afford its students a teach-out either internally or externally and offered such to the U.S. Department of Education, Connecticut Office of Higher Education, a potential teach out partner, and the Connecticut Attorney General's ("CT-AG") Office during calls that occurred on February 9, 2023 and February 10, 2023. Paier College stated that following the February 10, 2023 call, "the Attorney General's Office reached out to Stone's counsel and instructed to notify our students that Stone would be closing by no later than February 24<sup>th</sup>" (*Id.*, pg. 5). Paier College asserted that Stone Academy continued to provide records to former students, that the state of Connecticut has stopped responding to student requests, and that the state of Connecticut was utilizing a teach-out partner originally proposed by Stone Academy and rejected by Connecticut.

The Commission recognized Paier College's contention that Stone Academy did not make the decision to close precipitously but was required to do so by the state of Connecticut; however, the school provided no documentation to support the claim that Stone Academy was forced to close. This point of contention notwithstanding, that the state of Connecticut would take such drastic action to cause the immediate shutdown of a school speaks to the level of concern by state and the perceived need to protect students from improper conduct. The Commission also noted that while may not have had a controlling interest in or day-to-day control over Stone Academy, the school noted that was privy to many of the strategic and operational decisions" and that "at times his opinions were solicited beyond October 2021" (*Id.*, pg. 2).

College did reference that the school has undertaken court proceedings to dispute the actions and allegations of the state of Connecticut. Although these proceedings are ongoing, the Commission determined that the circumstances require the Commission's heightened scrutiny of Paier College and the fitness of its ownership. The Commission acknowledged the legal protections afforded to documentation used in court and in privileged communications and stated that any available documentation to support Paier College's assertions would strengthen the school's response. Given these questions and concerns, the Commission voted to continue Paier College on Warning and in a December 13, 2023 Warning requested additional information regarding the school's compliance with accrediting standards.

## **Connecticut Attorney General Complaint**

Subsequent to the Commission's May 2023 meeting, the Commission was notified of the CT-AG's July 13, 2023 Complaint ("the Complaint") against Stone Academy, and Paier College. The Complaint specifically names and Paier College and details allegations that raise questions regarding Paier College's compliance with accrediting standards. Pursuant to Section VII (D)(5)(a)(iv), Rules of Process and Procedure, Standards of Accreditation, the Commission reviews and takes appropriate action under ACCSC's Rules regarding the accreditation status of any school for which

<sup>&</sup>lt;sup>5</sup> The full details of the Commission's September 2023 review are contained within the Commission's December 13, 2023 letter.

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the Commission has received information that a school is subject to an investigation or legal action by a state agency with regard to a school's adherence to state law or regulation.

These items in the CT-AG's Complaint also contain allegations regarding operations at Stone Academy that raise questions as to past record and commitment to a) providing quality education and b) ethical, fair, and honest practice (Section I (A)(2)(a-b), Substantive Standards, Standards of Accreditation). Specifically, the CT-AG's allegations appear to include the hiring of unqualified faculty members under Connecticut law and the decision to stop attendance taking resulting in unverifiable clinical hours which rendered students ineligible for licensure.

The complaint also asserts that Paier College is liable for damages which raises questions regarding the ongoing financial soundness of the school and whether the school has resources sufficient for the proper operation of the school and the discharge of obligations to its students in light of the potential assignment of damages ( $Section\ I\ (C)(I)$ ,  $Substantive\ Standards$ ,  $Standards\ of\ Accreditation$ ). The CT-AG Complaint contains further allegations regarding unfair and deceptive practices pursuant to College's aiding and abetting of those practices.

In regard to the CT-AG Complaint against Stone Academy, Paier College, and College disputed the complaint's allegations and in turn alleged that the state is incorrectly citing regulations in several areas including marketing, funding, qualified staffing, and attendance. Similarly, disputed the claims against him again stating that he had no day-to-day control over Stone Academy after October 1, 2021.

# February 2024 Meeting<sup>6</sup>

At its February 2024 meeting, ACCSC reviewed its December 13, 2023 Warning and the school's response. The Commission acknowledged Paier College's proposed teach out sent to the state of Connecticut (which does not identify the proposed school) and noted that the cases against Stone Academy, Paier College, and are ongoing. Nonetheless, the Commission required Paier College to demonstrate that the school has the necessary and proper management and administrative capacity including individuals – administrators and owners alike – who possess past records demonstrating a commitment to providing quality education and ethical, fair, and honest practice.

The Commission also reviewed Paier College's financial structure for compliance with Section I(C)(1), Substantive Standards, Standards of Accreditation. The Commission acknowledged Paier College's plans for continued and sustainable revenue in the face of HCM2 and the school's withdrawal from Title IV. However, the Commission also expressed concern with the school's ability to sustain educational quality in the face of mounting challenges.

While the Commission acknowledged Paier College's response, the Commission determined that the past record and fitness of and therefore Paier College's compliance with accrediting standards is informed by the results of ongoing court cases. Also, the changes to Paier College's finances given a decision to withdraw from Title IV created an ongoing need to evaluate the school's finances. Accordingly, the Commission voted to continue Paier College on Warning and requested additional information regarding the school's compliance with accrediting standards.

<sup>&</sup>lt;sup>6</sup> The full details of the Commission's February 2024 review are contained within the Commission's June 4, 2024 letter.

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## **Subsequent to February 2024 Meeting**

Subsequent to the Commission's February 2024 meeting, ACCSC became aware of a March 4, 2024 Press Release <sup>7</sup> from the CT AG. <sup>8</sup> This press release states that "the State has secured a \$5 million prejudgement remedy against Stone Academy" and contains the Order Regarding: 07/13/2023 101.00 Notice of Application for Prejudgement Remedy / Hearing (JD-CV-53 <sup>9</sup> ("the Order") (March 4, 2024 CT AG Press Release).

The Order raised serious questions as to past record of compliance with state laws and regulations regarding CUTPA and Stone Academy's obligation to provide an acceptable teach-out plan for students to the state. These questions are serious and call into question the propriety of in his current position at Paier College. Additionally, given the \$5 million prejudgment remedy and the possibility of a civil penalty provision of \$5,000.00 per violation, in a June 4, 2024 letter ACCSC expressed its interest in reviewing the availability of those funds and any potential impact to the financial soundness of the school and its ability to meets its obligations and to students in an ongoing and sustainable manner as required under Section I(C)(I), Substantive Standards, Standards of Accreditation.

# August 2024<sup>10</sup> Meeting

At its August 2024 meeting, the Commission considered the Commission's June 4, 2024 Warning Letter, ACCSC's June 13, 2024 Media Report Letter, and the school's responses. The Commission found the following areas in which Paier College did not document compliance.

- Paier College must demonstrate successful student achievement by maintaining acceptable rates of graduate employment in the career field for which the school provided education (Section VII (B)(2)(b), Substantive Standards, Standards of Accreditation).
- Paier College must demonstrate that the school supports student achievement rates through the school's verifiable records and documentation of initial employment of its and that the employment classifications are appropriate and reasonable based on the educational objectives of the program (Section VII (B)(1)(b) & Appendix VII, Substantive Standards, Standards of Accreditation).
- Paier College must demonstrate that all monies paid by an applicant are refunded if requested within three days after signing an enrollment agreement and making an initial payment. (Section I (D)(4)(b), Substantive Standards, Standards of Accreditation).
- Paier College must demonstrate that it executes an enrollment agreement for all enrolled students (Section IV (C)(2)(b), Substantive Standards, Standards of Accreditation).
- Paier College must demonstrate that prior to enrollment the school determines that an applicant meets the school's admissions requirements and secures documentation to demonstrate that each applicant meets all admission requirements (Section V (A)(4)(a-b), Substantive Standards, Standards of Accreditation).
- Paier College must demonstrate that prior to starting class it furnishes students with a final copy of the enrollment agreement signed by both parties (Section IV (C)(2)(d), Substantive Standards, Standards

<sup>&</sup>lt;sup>7</sup> https://portal.ct.gov/ag/press-releases/2024-press-releases/attorney-general-tong-secures-prejudgment-remedy-in-case-against-stone-academy

<sup>&</sup>lt;sup>8</sup> The Commission reviews and may take appropriate action as allowed under its *Rules* when it is aware of publicly available information (e.g., media, advertising, etc.) that appears to show or allege non-compliance with accreditation standards (*Section VII* (D)(2), Rules of Process and Procedure, Standards of Accreditation). Promulgated in a January 2, 2024 Accreditation Alert.

<sup>9</sup> https://portal.ct.gov/-/media/ag/press\_releases/2024/prj-ruling-states-case.pdf

<sup>&</sup>lt;sup>10</sup> The full details of the Commission's August and September 2024 reviews are contained withing the Commission's October 4, 2024 Probation.

of Accreditation).

- Paier College must demonstrate that a school shall not permit personnel whose primary responsibilities include recruiting and admissions activities to become involved in admission testing or admission decisions, including signing and accepting the enrollment agreement (Section IV (A)(13), Substantive Standards, Standards of Accreditation).
- Paier College must demonstrate that that the school consistently ensures all graduation requirements are met prior to graduating as published in the school's catalog (Section I (D)(6), Substantive Standards, Standards of Accreditation).
- Paier College must demonstrate that the school is attentive to its students' educational and other needs as a means to support retention, maintains written policies and procedures addressing student services, and makes students aware of such services (Section VI (A)(1), Substantive Standards, Standards of Accreditation).
- Paier College must demonstrate that faculty teaching technical and occupationally related courses in an academic associate or baccalaureate degree program have a minimum of four years of related practical work experience in the subject area(s) taught and possess a related degree at least at the same level of the course the faculty member is teaching. (Section III (B)(7), Substantive Standards, Standards of Accreditation).
- Paier College must demonstrate that at a minimum, at least 50% of graduate level courses included in the master's degree programs are taught by faculty members who possess a minimum of four years of related practical work experience and an earned doctorate degree or other terminal degree in a related field of study (Section III (B)(10)(a), Substantive Standards, Standards of Accreditation).
- Paier College must demonstrate that the school verifies prior work experience and maintains documentation of academic credentials of all faculty members and administrators (Section III (A)(4), Substantive Standards, Standards of Accreditation).
- Paier College must demonstrate that the school's Program Advisory Committees ("PAC") review and comment at least annually on all required areas, that the school gives consideration to PAC input, or that for each master's degree program/ program area, the PAC includes at least two individuals with graduate level experience (Section II (A)(4)(b)(i) and Appendix III, Substantive Standards, Standards of Accreditation).
- Paier College must demonstrate that the school's catalog contains all items required by the ACCSC Catalog Checklist (Section IV (C)(1)(a), Substantive Standards, Standards of Accreditation).
- Paier College must demonstrate that the school's physical facilities must be sufficient to create an effective and suitable learning environment (e.g., size, resources, safety, etc.) (Section I (G)(2), Substantive Standards, Standards of Accreditation).
- Paier College must demonstrate that in order for a school to maintain its eligibility for accreditation, the school maintains continuous operation as a school providing education and training to students in accordance with its primary educational objectives and maintain its ability to meet its obligations to students on an ongoing basis (Section I (G)(2)(b), Rules of Process and Procedure, Standards of Accreditation).
- Paier College must demonstrate that the financial structure of the school is sound, with resources sufficient for the proper operation of the school and the discharge of obligations to its students (Section I C)(1), Substantive Standards, Standards of Accreditation).

As such, the Commission voted to place Paier College on Probation.

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## **Application for a Change of Control-Part I**

Also at the August 2024 meeting, the Commission reviewed the previously granted decision<sup>11</sup> to allow Paier College to change control while on Warning and the school's Application for a Change of Control-Part I. The school's request to change ownership and the Application for a Change of Control-Part I indicate that would have no continued ownership, management, or administrative role at the school. Given the Commission's serious concerns with regard to fitness as a continued owner, manager, or administrator of the school, the Commission's approved the change of control application with the added requirement of a total reevaluation.<sup>12</sup> However, given that the proposed change of control transaction had not yet been effected, the Commission communicated its continued concerns with regard to fitness as an owner of Paier College.

As of the date of this letter, the transaction approved as a part of the school's Application for a Change of Control-Part I has not been consummated. Accordingly, that application and the Commission's corresponding approval is now expired. Any proposed change of control will require the submission of a new Waiver request to change control while operating under a Probation accompanied by a new Application for a Change of Control-Part I.

# September 2024<sup>13</sup> Meeting and Review

Subsequent to the August 2024 meeting and review, the Commission received notice of CTOHE's September 5, 2024 Site Visit Report, Paier College's September 23, 2024 Response to CTOHE Site Visit Report, and CTOHE's September 30, 2024 Renewal of Authorization Denial letter. CTOHE's Renewal of Authorization Denial states that the Commissioner "has denied Paier College's application for renewal of its certificate of authorization" (September 30, 2024 CTOHE Renewal of Authorization Denial Letter, pg. 1).

Accordingly, the Commission found Paier College out of compliance with the following ACCSC *Rules* for Institutional Eligibility and Obligations of an Institution to Maintain Eligibility for Accreditation:

- In order for a school to maintain ACCSC accreditation, a school must have all necessary authorizations from the state(s) in which it operates and must maintain compliance with all applicable local, state, and federal requirements (Section I (D)(4)(b), Rules of Process and Procedure, Standards of Accreditation) and
- In order for a school to maintain its eligibility for accreditation, it must maintain all necessary authorizations from the state(s) in which it operates and maintain compliance with all applicable local, state, and federal requirements (Section I (G)(2)(d), Rules of Process and Procedure, Standards of Accreditation).

Additionally, CTOHE's determination that Paier College failed "to meet the approval standards as set forth in the Regulations of Connecticut State Agencies sections 10a-34-11 through 10a-34-24" which include the following areas: administration, adequacy of resources, faculty, curriculum and instruction, library and learning resources, facilities and equipment, catalogs and program advertising, and student services (*Id.*, pgs. 1-3) led the Commission to determine that Paier College was out of compliance with ACCSC's requirement that a school must maintain compliance with all applicable state requirements.

<sup>&</sup>lt;sup>11</sup> Previously approved at the Commission's March 2024 meeting and detailed in an April 10, 2024 letter to Paier College.

<sup>&</sup>lt;sup>12</sup> See the Commission's August 13, 2024 Application for a Change of Control-Part I Acceptance letter.

<sup>&</sup>lt;sup>13</sup> The full details of the Commission's August and September 2024 review are contained withing the Commission's October 4, 2024 Probation.

At the time of this review, the Commission did not yet find Paier College to be out of compliance with several other areas corresponding to ACCSC standards and requested documentation of Paier College's compliance with the corresponding ACCSC standards as the Commission continued its assessment of the school. Based on the foregoing, the Commission placed Paier College on Probation.

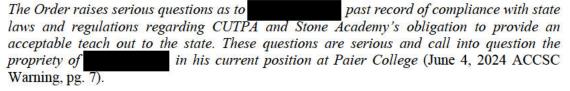
## **November 2024 Meeting and Review**

## I. Areas of Non-Compliance with Accrediting Standards

1. Paier College has failed to demonstrate that all owners, members of school management, and administrative employees have past records that demonstrate a commitment to providing quality education to students, ethical fair, and honest practice, and compliance with accrediting standards and applicable federal, state, and local requirements. In its June 4, 2024 Warning letter, the Commission cited the state of Connecticut Order which names Stone Academy and ("PJR defendants") as having "materially misrepresented to consumers significant aspects of Stone Academy's practical nursing program (March 4, 2024 CT AG Press Release, pg. 2). The Order additionally notes that "[t]he court previously found that the State acted reasonably in refusing to allow Stone Academy to offer a teach-out, and the evidence does not excuse the misconduct of the PJR defendants, or their violations of CUTPA [Connecticut Unfair Trade Practices Act]" (Id.). The Commission noted that, significantly, the Order appears to document noncompliance with state laws and regulations as required under Section I (A)(2)(c), Substantive Standards, Standards of Accreditation:

[t]he actions of the PJR defendants constituted unfair and deceptive acts and practices in violation of §42-110b(a), and said defendants acted knowingly, in violation of §42-110b, such that there is probable cause that the plaintiff will prevail with respect to the civil penalty provision of \$5,000.00 per violation, pursuant to §42-110o(b) (Id.).

The Commission's June 4, 2024 Warning letter stated that:



The Commission communicated in its October 4, 2024 Probation letter that its approval of the change of control application was based heavily upon the Commission's understanding that would have no ownership, management, or administrative role at the school. The Commission further communicated that because Paier College had yet to effect the proposed change of control and the associated transaction, the Commission's concern was heightened, especially given CTOHE's decision to deny Paier College's application for renewal of its certificate of authorization.

The Commission determined that it cannot countenance the presence of a school owner, administrator, or manager with a past history as described in The Order. ACCSC's standards in this area are clear; school owners must have past records that demonstrate a commitment to providing quality education to students, ethical fair, and honest practice, and compliance with accrediting standards and applicable federal and state requirements. In the Commission's estimation,

As such, the Commission found that as long as maintains control, ownership, or employment in a management or administrative capacity, Paier College will be out of compliance with Section I(A)(2)(a-c), Substantive Standards, Standards of Accreditation.

As of the date of this letter, Paier College has not effected the proposed change of control and associated transaction or apprised the Commission of any new proposed transactions that would remove from ownership, administration, or management at Paier College. As of the date of this letter, the transaction approved as a part of the school's Application for a Change of Control-Part I has not been consummated. Accordingly, that application and the Commission's corresponding approval is now expired. Any proposed change of control will require the submission of a new Waiver request to change control while operating under a Probation accompanied by a new Application for a Change of Control-Part I (Section IV (E)(2)(s)(iv), Rules of Process and Procedure, Standards of Accreditation). Undergoing a change of control without the Commission's approval will result in the withdrawal of the school's accreditation (Section IV (E)(2)(k)(i), Rules of Process and Procedure, Standards of Accreditation)

Based on the foregoing, the Commission directs Paier College to submit the following:

- a. A plan and a timeline for the school to achieve compliance with Section I (A)(2)(a-c), Substantive Standards, Standards of Accreditation keeping in mind the maximum timeframe allowed for Paier College to achieve and demonstrate compliance with these standards ends six (6) months from the date of this letter:
- b. A new Good Cause Request and a new Application for a Change of Control Part I; and
- c. Any other information Paier College believes may assist the Commission in making a determination of the school's compliance with accrediting standards.
- 2. Paier College has failed to demonstrate compliance with ACCSC's *Rules* for Institutional Eligibility and Obligations of an Institution to Maintain Eligibility for Accreditation:
  - In order for a school to maintain ACCSC accreditation, a school must have all necessary authorizations from the state(s) in which it operates and maintain compliance with all applicable local, state, and federal requirements (Section I (D)(4)(b), Rules of Process and Procedure, Standards of Accreditation) and
  - In order for a school to maintain its eligibility for accreditation, it must maintain all necessary authorizations from the state(s) in which it operates and maintain compliance with all applicable local, state, and federal requirements (Section I (G)(2)(d), Rules of Process and Procedure, Standards of Accreditation).

CTOHE's decision to deny Paier College's application for renewal of its certificate of authorization placed Paier College out of compliance with the ACCSC's *Rules* listed above. The only remedy for this violation is for Paier to regain and retain its state authorization. Paier College apprised ACCSC of its decision to appeal CTOHE's decision in an October 15, 2024 submission which noted that Paier College's appeal hearing date was scheduled for November 12-14, 2024. The Commission has subsequently become aware via public information that Paier College received a continuance for the hearing to December 17 and 19, 2024 "since the institution is still in the process of securing legal representation" (Connecticut Office of Higher Education website, 14 accessed November 14, 2024).

The Commission expects Paier College to keep the Commission's closely updated as to the status of the school's appeal with CTOHE. As previously stated, the only remedy for this violation is for Paier to regain and retain its state authorization.

Paier College additionally failed to demonstrate that the school maintains compliance with all applicable state requirements (Section I(D)(3)&(G)(2)(d), Rules of Process and Procedure, Standards

<sup>14</sup> https://www.ohe.ct.gov/

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of Accreditation). The Commission previously communicated that due to CTOHE's determination that the school failed "to meet the approval standards as set forth in the Regulations of Connecticut State Agencies sections 10a-34-11 through 10a-34-24," Paier College has failed to demonstrate compliance with state requirements (September 30, 2024 CTOHE Renewal of Authorization Denial Letter, pg. 1-3). CTOHE's areas of non-compliance with the state of Connecticut appear to include resources/financials, faculty, facilities, catalog, and student services (of which the Commission has communicated its own concerns about below in Section II of this letter—Additional Areas of On-Going Concern). With regard to CTOHE findings:

- Paier College must show that the school meets Connecticut's more stringent requirement that a board member representing a public interest may not derive financial gain from the operation of the institution:
- Paier College must show that the school has an established process for the design and development of appropriate education and training programs and ensures that appropriate elements are included in the program curriculum (Section II (A)(2), Substantive Standards, Standards of Accreditation);
  - o CTOHE found that the school "[f]ailed to provide a carefully planned and published sequence of related courses and other instruction activities, including well-defined instructional outcomes, and systematic planning by faculty" (*Id.*, pg. 2);
- Paier College must show that the school's student body is adequately served and has ready access to sufficient and appropriate learning resource materials in compliance with Section II (A)(6), Substantive Standards, Standards of Accreditation;
  - o CTOHE found that Paier College's library contained outdated books in poor condition.
- Paier College must show that all advertising, promotional materials, statements, and claims are truthful and accurate and avoid leaving any false, misleading, misrepresenting, or exaggerated impressions (Section IV (B)(1), Substantive Standards, Standards of Accreditation).
  - o CTOHE found that the marketing flyer provided in the application did not show the same learning outcomes as found in the school's catalog.

Paier College provided an attestation form for Public Interest Board Members without Financial Benefit. The form is unsigned. As such, it does not appear that Paier College documented compliance with CTOHE's requirement.

In response to Connecticut's requirement for documentation of program and curricular design, Paier College submitted a four-page document entitled Process and Policy for the Design and Development of Education and Training Programs which details steps in the school's program and curricular design. The Commission noted that the provided document does not appear to contain the level of granularity or specificity with regard to specific course sequence or related courses and the document does not appear to show instructional outcomes or faculty planning.

Paier College provided clarification regarding the school's library resources, describing that the school offers both physical and online resources. The clarification does not respond to CTOHE's determination that Paier College's library offerings are out of date and in poor condition. Paier College did not appear to respond to CTOHE's finding that the school's described learning outcomes did not match between a marketing flyer and the school's catalog.

The Commission did not find satisfaction with any of Paier College's responses to these areas of concern by the state of Connecticut. As such, the Commission determined that Paier College is out of compliance with Section I(D)(3)&(G)(2)(d), Rules of Process and Procedure, Standards of

Accreditation and the school's only remedy is to definitively demonstrate that Connecticut has in fact found the school to meet the requirements of the state.

# II. <u>Additional Areas of On-Going Concern Regarding Compliance with ACCSC Accrediting Standards</u>

In order for a school to maintain its eligibility for accreditation, it must fulfill all process, response, directive, reporting, and substantive change requirements (Section I (G)(2)(c), Rules of Process and Procedure, Standards of Accreditation). The Commission's October 4, 2024 Probation Letter contains detailed required requests for information. The requested information is necessary for the Commission to determine Paier College's compliance with accrediting standards. Paier College's responses provide minimal information to only a few of the requirements and completely omits responses to other requirements. Without complete responses, the Commission cannot determine the school's compliance with accrediting standards. Any future failure to respond to a Commission request will result in findings of non-compliance.

1. Paier College must demonstrate that the financial structure of the school is sound, with resources sufficient for the proper operation of the school and the discharge of obligations to its students (*Section I C)(1)*, Substantive Standards, Standards of Accreditation). The Commission previously acknowledged Paier College's plans for continued and sustainable revenue in the face of HCM2 and the school's withdrawal from Title IV and noted the Commission's interest in the efficacy of those plans and the current status of the school's financial situation. Paier College submitted the school's FYE June 30, 2023 and 2022 audited financial statements in its July 2, 2024 Response and unaudited interim financial statements as of June 2024 in its July 18, 2024 response.

The submitted FYE June 30, 2023 and 2022 audited financial statements show the following:

• A contingency (Note #15) relating to Paier College's status as a related party in a Connecticut case under the Connecticut Unfair Trade Practices Act where the school's counsel asserted that a potential outcome or liability cannot be determined at this point;

| • | Two consecutive years of a net loss of     | for 2023 and            | for 2022 | decrease) | ; and |
|---|--|-------------------------|----------|-----------|-------|
| • | Two consecutive years of net cash used for | operating activities of | for      | 2023 and  |       |

The school's interim unaudited financial statements as of June 2024 show the following:

• A deficit in equity of

for 2022 (decrease).

- A net loss of ; and
- Accounts receivable and payable from related parties including a payable to Stone Academy.

With consecutive years of net loss, multiple accounts receivable and payable from related parties including a payable to the closed Stone Academy, the Commission is interested in the most up-to-date information regarding the school's financial status and a full accounting of the school's related party transactions. Additionally, given the appearance of three consecutive years of net loss, the Commission is interested in an update as to Paier College's strategy for financial stability.

<sup>&</sup>lt;sup>15</sup> Paier College did not respond to the Commission's request for information. Accordingly, the Commission's previous analysis has been preserved.

Accordingly, the Commission will review Paier College's FYE June 30, 2024 audited financial statements when they are submitted to ACCSC and additionally requests a detailed Management Discussion and Analysis of the school's plans for financial stability as well as any additional information the school believes will assist the Commission in making a determination regarding the school's compliance with accrediting standards. Paier College failed to respond to the Commission's request. Any such future failure to respond to the Commission's request will result in a finding of noncompliance.

2. Paier College must demonstrate successful student achievement by maintaining acceptable rates of graduate employment in the career field for which the school provided education (Section VII (B)(2)(b), Substantive Standards, Standards of Accreditation). The Commission previously found that Paier College's July 2, 2024 Response does not include a narrative but rather simply references "Exhibit 3: ACCSC Recent Cohort Rates," (pg. 2). Exhibit 3 includes Graduation and Employment Charts with July 2022 dates for the 12-month Fine Arts (Certificate), 47-month Fine Arts (BFA), 8-month Graphic Design (Certificate), 47-month Graphic Design (Certificate), and 12-month Interior Design (Certificate) along with Graduation and Employment Charts with January 2023 dates for a 47-month Photography Bachelor's program and 24-month Photography Associate program. The information provided does not include the appropriate Graduation and Employment Charts using a July 2024 Report Date as directed by the June 4, 2024 Warning. In addition, The Commission found that Paier College did not provide an explanation of the school's student achievement improvement efforts or the summary information for the submitted Graduation and Employment Charts.

The Commission requested an explanation of the school's student achievement improvement efforts and an assessment of the effectiveness of the school's efforts along with Graduation and Employment Charts with a July 2024 Report Date and summary information for those charts. Paier College provided Graduation and Employment Charts with a July 2024 Report Date but did not respond to any of the Commission's other requests. Without summary charts, the Commission is unable to verify the reported rates. Continued failure to respond to a Commission request will result in a finding of non-compliance.

Based on the foregoing, the Commission directs Paier College to submit the following:

- a. An explanation of the school's student achievement improvement efforts along with an assessment of the effectiveness of the school's student achievement improvement efforts;
- A Graduation and Employment Chart for Photography and Digital Imaging (BFA), Photography (AFA), Illustration (BFA), and Interior Design (BFA) programs using a January 2025 Report Date;<sup>16</sup>
- c. Summary information for the Graduation and Employment Chart organized according to the corresponding cohort start date reported on the chart (line #1) as follows:
  - i. For each student who started in the program, provide the following information:

| Count | Student ID | Program         | Start Date | Graduation Date | Withdrawal/Termination Date |
|-------|------------|-----------------|------------|-----------------|-----------------------------|
| 1     | 12345      | Interior Design | 11/01/2021 | 12/15/2022      | N/A                         |
| 2     | 12346      | Interior Design | 11/01/2021 | N/A             | 7/01/2021                   |

ii. For each student classified as "Unavailable for Graduation" (line #6), provide the following information:

| Count | Student ID | Program | Start Date | Reason Unavailable | Description of the Documentation on File |
|-------|------------|---------|------------|--------------------|--|
| 1     |            |         |            |                    |  |

<sup>&</sup>lt;sup>16</sup> See the <u>December 21, 2021 ACCSC Accreditation Alert</u> regarding COVID-19 guidance for student achievement reporting effective for any Graduation and Employment Charts submitted with a January 2022 Report Date going forward.

iii. For each graduate classified as employed in the field<sup>17</sup> (line #14), provide the following information:

| Count | Graduate<br>ID | Program | Start<br>Date | Graduation<br>Date | Employer,<br>Contact, Address,<br>& Ph. # | Date of<br>Initial<br>Employ. | Descriptive Job<br>Title and<br>Responsibilities | Source of<br>Verification<br>(i.e., graduate or<br>employer) |
|-------|----------------|---------|---------------|--------------------|---|-------------------------------|--|--|
| 1     |                |         |               |                    |   |                               |  | Angele Section 2   |

iv. From the list in (iii) above, for each graduate classified as employed in a training related field, that is "self-employed," provide the following:

| Count | Graduate ID | Program | Start Date | Graduation Date | Description of the Documentation on File |
|-------|-------------|---------|------------|-----------------|--|
| 1     |             |         |            |                 |  |

v. From the list in (iii.) above, for each graduate classified as employed in a training related field, that is "Career Advancement," provide the following:

| Count | Graduate ID | Program | Start Date | Graduation Date | Description of the Documentation on File |
|-------|-------------|---------|------------|-----------------|--|
| 1     |             | (4) (4) |            |                 | 5.8.5                                    |

vi. For each graduate classified as "Graduates-Further Education" (line #11) or "Graduates-Unavailable for Employment" (line #12), provide the following information:

| Count | Graduate ID | Program | Start<br>Date | Classification on<br>the G&E Chart | Reason | Description of the<br>Documentation on File |
|-------|-------------|---------|---------------|------------------------------------|--------|---|
| 1     |             |         |               |                                    |        |   |

and

- d. Any additional information, to include contemporaneous retention, graduation, or employment data, that the school believes will be useful to the Commission in making a determination regarding the school's compliance with ACCSC's student achievement outcomes requirements.
- 3. Paier College must demonstrate that the school supports student achievement rates through the school's verifiable records and documentation of initial employment of its and that the employment classifications are appropriate and reasonable based on the educational objectives of the program (Section VII (B)(1)(b) & Appendix VII, Substantive Standards, Standards of Accreditation). The Commission previously found errors in the employment verification forms submitted by Paier College. The Commission additionally noted that the June 4, 2024 Warning also includes concerns regarding self-employment, missing attestations, and questionable job titles and that the school does not appear to have implemented updated processes and procedures. The Commission requested Paier College's verification process, the school's employment verification form, and documentation of the school's most recent verifications.

Paier College provided the school's Process and Procedures for Recording and Verifying Graduate Employment at Paier College but did not provide the requested employment verification form or documentation of the school's most recent verifications. Any future failure to respond to the Commission's request will result in a finding of non-compliance.

Based on the foregoing, the Commission directs Paier College to submit the following:

- a. A description of the school's process and procedures for recording and verifying graduate employment to include information for self-employed graduates;
- b. The school's current verification form or other tool described in (a.) above used to verify employment;

<sup>&</sup>lt;sup>17</sup> See Appendix VII - Guidelines for Employment Classification, Standards of Accreditation.

c. For 10 most recent graduates who gained employment in the career for field for which the school provided education, provide the following information:

| Count | Graduate<br>ID | Program            | Start Date | Grad. Date | Employer,<br>Contact, Address<br>& Phone #   | Date of<br>Initial<br>Employ. | Descriptive<br>Job Title | Job Duties  |
|-------|----------------|--------------------|------------|------------|--|-------------------------------|--------------------------|---|
| 1     | 12345          | Interior<br>Design | 9/1/23     | 9/10/24    | Interior Design<br>Firm, Sally Smith,<br>123 Sample Way,<br>Anywhere, VA<br>222.333.1234 | 10/15/24                      | Interior<br>Designer     | Interior Design Projects for Customers providing layout, fabric, color, and furnishing options. |

- d. The following supplementary information to include the corresponding Graduate ID for each graduate identified in the chart (c.) above:
  - i. A copy of the school's completed verification form for each graduate employed;
  - ii. For each graduate classified as self-employed, provide a signed statement from the graduate verifying that the employment is valid which includes the following:
    - The graduate's name and contact information:
    - An attestation that the self-employment is aligned with the individual's employment goals, is vocational, and is based on and related to the education and training received;
    - An attestation that the graduate is earning training-related income; and
    - In cases where licensure is required for employment, an attestation that such licensure has been achieved;
  - iii. For each graduate classified as "career advancement," provide supporting and verifiable documentation for each graduate to include a signed statement from the graduate or employer acknowledging that the training allowed the graduate to maintain the employment position due to the training provide by the school or that the training supported the graduate's ability to be eligible or qualified for advancement due to the training provided by the school; and
  - iv. For any of the above forms that include typed signatures, provide corresponding materials to support the validity of the electronic signature (DocuSign, Adobe Digital ID, email submission of form, etc.); and
- e. Any additional information that the school believes will be useful to the Commission in making a determination regarding the school's compliance with ACCSC's requirements.
- 4. Paier College must demonstrate that all monies paid by an applicant are refunded if requested within three days after signing an enrollment agreement and making an initial payment. (Section I (D)(4)(b), Substantive Standards, Standards of Accreditation). The Commission previously determined that Paier College's refund policy required updating to allow for refundable application fees if cancellation was requested within three days. Paier College did not include a narrative but provided a sample of three-day refunds. However, the exhibit only includes a list of six students without any documentation to demonstrate that the refund occurred on the refund date listed. In addition, none of the six students appear to have cancelled the enrollment within three days of signing the enrollment agreement. Moreover, the school did not include a copy of the current catalog or current enrollment agreement as part of the July 2, 2024 Response and, therefore, did not clearly demonstrate that the policy has been updated.

Paier College failed to respond to the Commission's request. A continued failure to respond to the Commission's request will result in a finding of non-compliance.

As such, the Commission directs Paier College to submit the following:

- a. An updated copy of the school's refund policy as published in the catalog and enrollment agreement to align with accrediting standards;
- b. A list of any student who cancelled their enrollment within three days since June 4, 2024, alternately, if no student has cancelled their enrollment within three days, a description of the process and procedure the school will utilize if a student cancels their enrollment in the future;
- c. Documentation of the return of all monies for any application who cancelled their enrollment within three days per the list in (b.) above; and
- d. Any additional information that the school believes will be useful to the Commission in making a determination regarding the school's compliance with ACCSC's requirements.
- 5. Paier College must demonstrate compliance with accrediting standards relative to admissions practices as follows<sup>18</sup>:
  - Paier College must demonstrate that it executes an enrollment agreement for all enrolled students (Section IV (C)(2)(b), Substantive Standards, Standards of Accreditation). During the on-site evaluation, the team found that when students withdraw and choose to re-enroll at a later date, the school and student execute a "Change in Status Form," but do not execute an updated enrollment agreement. Likewise, after enrolling, if a student chooses to postpone enrollment or pursue another program, the school utilizes this same form in lieu of executing an updated enrollment agreement.
  - Paier College must demonstrate that prior to enrollment the school determines that an applicant meets the school's admissions requirements and secures documentation to demonstrate that each applicant meets all admission requirements (Section V (A)(4)(a-b), Substantive Standards, Standards of Accreditation). Specifically, the evaluation team found that the school's enrollment agreement contains fields to denote "college acceptance date," followed by signature and date lines for the President, Student, and Authorized Paier College Representative. Upon review of the dates and signatures noted in the enrollment agreements, it was not clear when the school considers students to be accepted/enrolled, and if this determination is made prior to the student demonstrating that all admissions criteria have been met.
  - Paier College must demonstrate that the school furnishes to the student prior to the student starting class, a final copy of the enrollment agreement signed by both parties (Section IV (C)(2)(d), Substantive Standards, Standards of Accreditation). Specifically, during the on-site evaluation, upon review of current student files, the team noted that the school may have been accepting students into the school after the start date, or the documentation did not make clear when the enrollment agreement was fully executed. Further, for students that withdrew and then re-enrolled, the school did not appear to execute new enrollment agreements, and as such did not furnish the student with fully executed updated enrollment agreements.
  - Paier College must demonstrate that a school shall not permit personnel whose primary responsibilities include recruiting and admissions activities to become involved in admission testing or admission decisions, including signing and accepting the enrollment agreement (Section IV (A)(13), Substantive Standards, Standards of Accreditation). The evaluation team noted that the enrollment agreement requires signatures from both the President, and an additional school admissions representative. As such, the documentation did not make clear which personnel is responsible for signing and accepting the enrollment agreement. Additionally, upon review of a draft of the enrollment agreement and a sample of executed enrollment agreements,

<sup>&</sup>lt;sup>18</sup> Paier College did not respond to the Commission's request for information. Accordingly, the Commission's previous analysis is preserved in this letter.

signature appears to be pre-populated. As such, it appears as though signature is not indicative of his assessment that prospective students meet the admissions requirements, and as such, admissions personnel appear to be in fact making enrollment decisions.

In response to the March 11, 2023 OER, the school stated that its "policy regarding reenrollments and changes of programs has been updated" and that "we have now changed our policy to include a new enrollment agreement for all reenrollments and for all students who have a change of program" (April 11, 2023 Paier College Response, pg. 9). However, the response does not include any documentation to demonstrate the implementation of this updated policy. Additionally, the April 11, 2023 Response provided conflicting information regarding who signed the enrollment agreement and whether this was done by the Provost or the Reviewing Coordinator. In addition, in reviewing the enrollment agreements and admission documentation provided as part of the April 11, 2023 Response, the Commission found that some enrollment agreements appear to be signed by the accepting school official prior to receiving all necessary admission documentation. Lastly, the enrollment agreements provided as documentation in the April 11, 2023 Response do not appear to include pagination by providing the page number and the total number of pages in the agreement (i.e., Page 1 of 5, Page 2 of 5, etc.) as required by Item #19 on the ACCSC Enrollment Agreement Checklist. Therefore, the June 4, 2024 Warning directed the school to provide admissions policies and procedures and a list of students enrolled between June 1, 2024 and July 1, 2024 along with the documentation that the school relied upon to determine that the student had met the admission requirements prior to enrollment.

In response to the June 4, 2024 Warning, Paier College stated that "[a]ll students are required to complete an enrollment agreement" (July 2, 2024 Paier College Response, pg. 2) and submitted a sample of completed enrollment agreements. However, the Commission noted that these enrollment agreements were completed in the in 2020, 2021, 2022, and 2023 and, therefore, do not demonstrate that Paier College has updated the school's admissions policies and procedures in compliance with accrediting standards.

Further, Paier College's July 2, 2024 Response states that:

Students complete an interview where the admission requirements are disclosed. We also have a checklist for files to ensure that all documents are received before the add/drop period. Our registrar audits the file to ensure that every student has met the admissions requirements, all documents are in file in our lock meeting which occurs 5 days before the end of add/drop period (July 2, 2024 Paier College Response, pg. 2).

While the school submitted a copy of a file checklist, the response does not include documentation to demonstrate implementation of the file checklist. With regard to furnishing a copy of enrollment agreement to students prior to the student starting class and a final copy when the enrollment agreement is signed by both parties, Paier College states that:

All students are given a copy of the enrollment agreement with a folder with other important school information. A copy of the enrollment agreement is always available to pick up at the students' request by visiting the student records office (Id., pg. 2).

However, this explanation does not clearly describe whether the copy provided in the folder is a fully executed copy of the enrollment agreement and whether this folder is provided to students prior to starting classes. With respect to demonstrating that the school does not permit personnel whose primary responsibilities include recruiting and admissions activities to become involved in admission testing or admission decisions including signing and accepting the enrollment agreement, Paier College stated that:

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We have a streamlined process; we have two admission representatives whose primary role is to recruit students. After a student is enrolled, they go through a 2nd interview with the Director of Admissions. Upon conditional acceptance which only the Director of Admission is allowed to provide the file is sent to the President who signs off and awards the official acceptance (Id., pg. 3).

The Commission noted that this response appears to indicate that a student is considered "enrolled" prior to completing all admissions requirements as the second interview with the Director of Admissions is done after being enrolled. In addition, a conditional acceptance is completed by the Director of Admissions, however, the *Standards of Accreditation* state that a school must have a policy and procedure for ensuring that admission documentation is secured prior to fully executing the enrollment agreement and that this interpretation applies equally to "conditional" periods of enrollment. Further, if the Director of Admission is granting conditional acceptance, it appears that the school continues to permit personnel whose primary responsibilities include admission activities to become involved in admission decisions.

Paier College failed to respond to the Commission's request. As such, any future failure to respond to the Commission's request will result in a finding of non-compliance.

As such, the Commission directs Paier College to submit the following:

- a. A copy of the school's enrollment agreement cross-referenced to the ACCSC Enrollment Agreement Checklist;
- b. A copy of the school's admissions policies and procedures, specifically identifying the school official responsible for signing and accepting the enrollment agreement, detailing a timeline/ order of events; and
- c. Any additional information that the school believes will be useful to the Commission in making a determination regarding the school's compliance with ACCSC's requirements.
- 6. Paier College must demonstrate that that the school consistently ensures all graduation requirements are met prior to graduating as published in the school's catalog (Section I (D)(6), Substantive Standards, Standards of Accreditation). During the on-site evaluation, upon review of 9 graduate transcripts, the team noted that the school classified two students as graduates prior to their meeting the credit hour requirement for graduation. In response to the March 11, 2023 OER, Paier College stated that the two students identified during the on-site evaluation had meet the requirements but that their records had been entered into the school's SIS system incorrectly and that the school has a rigorous process for determining that all graduation requirements are met to include transcript audits.

However, in reviewing the transcripts for 10 recent graduates included as part of the April 11, 2023 Response, the Commission found the transcript for indicates that the student earned 126 credits for the Bachelor of Fine Arts-Graphic Design program that is approved at 130 credits. As such, the school did not clearly show that the transcript audit is ensuring that all graduation requirements are met. Therefore, the June 4, 2024 Warning directed the school to provide an audit of transcripts for graduates since the on-site evaluation; a narrative regarding what the school has done to rectify transcripts; a list of the 10 most recent graduates along with a copy of each graduate's transcript.

In response to the June 4, 2024 Warning, Paier College stated that:

<sup>&</sup>lt;sup>19</sup> Paier College did not respond to the Commission's previous request for information. Accordingly, the Commission's previous analysis is preserved here.

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We complete a graduation clearance exit form on all students. Our Provost along with our registrar reviews a student's file and completes the graduation clearance form to ensure that all graduation requirements have been met (July 2, 2024 Paier College Response, pg. 3).

While the response includes a copy of the Graduation Application, the form is blank and therefore does not demonstrate implementation of the policy. In addition, the school's July 5, 2024 Response to the Media Report correspondence to Connecticut indicates that "[n]ew management noticed there was a lack of communication and deliverance for student records" (July 5, 2024 Paier College Response to Media Report, pg. 9). The correspondence to Connecticut further states that the school is in the process of implementing Parchment and that the school continues to work diligently to response to all student requests for transcripts or any other education record.

As the school did not provide an audit of transcripts for graduates since the on-site evaluation; a narrative regarding what the school has done to rectify transcripts; a list of the 10 most recent graduates along with a copy of each graduate's transcript, it was unclear that the school consistently ensures all graduation requirements are met prior to graduating as published in the school's catalog.

Paier College failed to respond to the Commission's request. Any such future failure to respond to the Commission's request will result in a finding of non-compliance.

Based on the foregoing, the Commission directs Paier College to submit the following:

- a. A description of the school's process and procedures to consistently ensures all graduation requirements are met prior to graduating as published in the school's catalog;
- b. An audit of transcripts for graduates since the on-site evaluation along with the number of transcripts incorrectly entered in the school's system;
- c. A narrative regarding what the school has done to rectify transcripts (e.g., reprinting transcripts and providing them to graduates);
- d. A list of the 10 most recent graduates;
- e. Copies of the transcripts and any graduation clearance forms for the graduates identified in (d.) above; and
- f. Any additional information that the school believes will assist the Commission in determining the school's compliance with accrediting standards.
- 7. Paier College must demonstrate that the school is attentive to its students' educational and other needs as a means to support retention, maintains written policies and procedures addressing student services, and makes students aware of such services (Section VI (A)(1), Substantive Standards, Standards of Accreditation).<sup>20</sup> Results from the student survey conducted during the evaluation indicated the following:
  - 33% dissatisfaction with regards to admissions;
  - 26% dissatisfaction with financial aid:
  - 23% dissatisfaction with academic progress
  - 48% dissatisfaction with student services;
  - 36% dissatisfaction with library/learning resource system;

<sup>&</sup>lt;sup>20</sup> Paier College did not respond to the Commission's request for information. Accordingly, the Commission's previous analysis is preserved here.

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- 40% dissatisfaction with the facility;
- 37% dissatisfaction with training equipment;
- 36% do not feel good about their decision to attend the school; and
- 50% would not recommend the school to a friend.

In response to the March 11, 2023 OER, Paier College conducted surveys and interviews with current students; a comprehensive review of the existing learning resource system; and focus groups. Based on the findings from these methods, the school added resources and created additional opportunities for students, among other strategies to address concerns related to student services, learning resource systems, and student satisfaction.

Although the Commission acknowledged the initiatives which Paier College indicated it has implemented to improve student satisfaction, the response does not adequately and clearly show whether student satisfaction has improved or if dissatisfaction currently persists. Specifically, the school survey results for only 30 students, as compared to the population during the on-site evaluation of 192, is not substantially similar to the ACCSC survey, and does not address the areas of facilities, training equipment, whether the student feels good about their decision to attend the school, and whether the student would recommend the school to a friend. In addition, only 73% expressed agreement with the statement "I feel safe when at school." Additionally, while the survey indicates that students answered non-Likert scale questions such as "What services would you like to see in the Library," these answers were not included in the response. Therefore, the June 4, 2024 Warning directed the school to submit a description of any changes implemented and a student survey along with an analysis of the results.

In response to the June 4, 2024 Warning, Paier College provided copies of student services awareness flyers and stated that:

Please note we have a student & placement services coordinator who will be the point of contact for all students and will be the students advocate on the campus. Our written policies & procedures for student services are outlined in our catalog & student handbook (July 2, 2024 Paier College Response, pg. 3).

However, the response does not include a description of any changes or action taken by the school along with documentation of those changes and actions nor evidence and documentation that the school completed an additional student survey. As such, the response continues to not adequately and clearly show whether student satisfaction has improved or if dissatisfaction currently persists.

As part of the school's July 5, 2024 Response to the Media Report, Paier College's correspondence to Connecticut states that "[n]ew management recognized very quickly the lack of student services at the college and we took immediate action" (July 5, 2024 Paier College Response to Media Report, pg. 9). The response indicates that the school's Deans will be responsible for academic advising but does not include any further details related to other student services. Additionally, although the July 5, 2024 Response specifies that a copy of the survey results are provided within the Connecticut communication, the correspondence states that "[o]nce students return in the fall student surveys will be completed quarterly to ensure progress in satisfaction" (*Id.*).

Despite the information provided in response to the June 4, 2024 Warning and June 13, 2024 Media Report letter, it was unclear that school is attentive to its students' educational and other needs as a means to support retention, maintains written policies and procedures addressing student services, and makes students aware of such services.

Paier College failed to respond to the Commission's request. Any such future failure to respond to the Commission's request will result in a finding of non-compliance. Based on the foregoing, the Commission directs Paier College to submit the following:

- a. The school's policies and procedures addressing student services;
- b. A description of any changes implemented, or action taken by the school in response to the responses to the internal student survey regarding whether students feel safe at school and any documentation as to those changes and actions;
- c. A detailed narrative of the school's plan to address any areas of student dissatisfaction, if applicable, and any other information to support the efforts made to enhance a student's experience at the school; and
- d. Any additional information that the school believes will be useful to the Commission in making a determination regarding the school's compliance with ACCSC's requirements.
- 8. Paier College must demonstrate compliance with accrediting standards relative to faculty as follows:<sup>21</sup>
  - Paier College must demonstrate that faculty teaching technical and occupationally related courses in an academic associate or baccalaureate degree program have a minimum of four years of related practical work experience in the subject area(s) taught and possess a related degree at least at the same level as the course the faculty member is teaching. (Section III (B)(7), Substantive Standards, Standards of Accreditation). As the school did not appear to have a consistent process for verifying prior work experience for faculty, the team could not assess whether the faculty met this requirement. Additionally, for faculty members and the school could not produce transcripts to show the education requirements were met. Finally, six other faculty demonstrated on resumés experience limited to teaching.
  - Paier College must demonstrate that at a minimum, at least 50% of graduate level courses included in the master's degree programs are taught by faculty members who possess a minimum of four years of related practical work experience and an earned doctorate degree or other terminal degree in a related field of study (Section III (B)(10)(a), Substantive Standards, Standards of Accreditation). Out of 7 faculty in the Master's Degree programs, only 3 had doctorate degrees. Additionally, the documentation did not make clear that all faculty could demonstrate the required practical work experience.
  - Paier College must demonstrate that the school verifies prior work experience and maintains documentation of academic credentials of all faculty members and administrators (Section III (A)(4), Substantive Standards, Standards of Accreditation). Upon review of thirty-seven faculty files, the team noted evidence of verification of prior work experience, both practical and academic, for only three of the current faculty.

In response to the March 11, 2023 OER, Paier College provided a list of 31 current faculty, however, the list appears to only include faculty members with last names from A to N. In addition, the response states that the school switched to Paycom to verify the previous employment of employees. The response, however, did not include any documentation to demonstrate the use of Paycom to complete a verification of prior work experience for all faculty members and administrators. Additionally, as the school did not include the verification of prior work experience, the school did not demonstrate that all faculty members are qualified to teach teaching technical and occupationally related courses in an academic associate or baccalaureate degree program.

<sup>&</sup>lt;sup>21</sup> Paier College did not respond to the Commission's information request. Accordingly, the Commission's previous analysis has been preserved.

With regard to demonstrating that at a minimum, at least 50% of graduate level courses included in the master's degree programs are taught by faculty members who possess a minimum of four years of related practical work experience and an earned doctorate degree or other terminal degree in a related field of study, the response refers to the documentation of Enhanced Background Checks that are available from Paycom but does not provide any information to demonstrate these background checks have been completed. In addition, the response includes documentation that the State of Connecticut Office of Higher Education provided a faculty waiver in 2022 for to teach Photography and an internal memo in 2000 from the Vice President to Human Resources that the BFA requirements have been waived for this documentation, however, does not supersede the requirements of the accrediting standards. Therefore, the June 4, 2024 Warning directs the school to submit a roster of faculty, documentation to demonstrate that each faculty member possess the appropriate academic credentials, and evidence that faculty prior work is verified.

In response to the June 4, 2024 Warning, Paier College stated that:

We verify employment by requesting that all faculty with assignments to teach in the upcoming term submit notarized documentation. This way our faculty is affirming to the notary that all the information on the resume is true and correct (Paier College July 2, 2024 Response, pg. 4).

The response includes a list of 29 faculty members along with a notarized resumé and notarized portfolio sample for one instructor. However, the school did not make clear how having the faculty member submit notarized resumés and portfolios demonstrates that the school verifies prior work experience and maintains appropriate academic credentials.

The school's July 5, 2024 Response to the Media Report states that "[w]e have requested notarized resumés since having a document notarized is the same as swearing under oath in a court of law—you are saying that the facts contained in the document are true" (July 5, 2024 Paier College, pg. 3). However, this process does not demonstrate that the school verifies prior work experience nor that the school completes an assessment to demonstrate each faculty member has the appropriate credentials and related practical work experience, as applicable. Additionally, while the July 5, 2024 Response to the Media Report indicates that the school has not renewed the contracts for the fall term, the July 18, 2024 response to Connecticut included within the July 5, 2024 response to ACCSC states that "[a]ll faculty do meet the 4 years of practical experience in the field and a degree equal to or higher than the level being taught" (*Id*, pg. 8). However, it is unclear how Paier College can state that all faculty members meet the years of practical experience and academic credentials when the correspondence to Connecticut also states that the school was still in the process of reaching out to each faculty member individually and expected to have all contracts signed by the end of the week of July 12, 2024.

Paier College failed to respond to the Commission's request. Any such future failure to respond to the Commission's request will result in a finding of non-compliance. Based on the foregoing, the Commission directs Paier College to submit the following:

- a. A roster of faculty for the degree programs;
- b. The documentation that the school relied upon to demonstrate that the faculty noted in item (a.) above met the requirements for technical and occupationally related courses in an academic associate or baccalaureate degree program, including documentation of academic credentials;
- c. Documentation to demonstrate that the faculty teaching in Master's Degree programs have the appropriate qualifications individually or a sufficient combination of qualifications overall;
- d. Evidence that faculty prior work is verified; and

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- e. Any additional information that the school believes will assist the Commission in determining the school's compliance with accrediting standards.
- 9. Paier College must demonstrate that the school's Program Advisory Committees ("PAC") review and comment at least annually on all required areas, that the school gives consideration to PAC input, or that for each master's degree program/ program area, the PAC includes at least two individuals with graduate level experience (Section II (A)(4)(b)(i) and Appendix III, Substantive Standards, Standards of Accreditation).<sup>22</sup> Specifically, the minutes provided to the evaluation team did not show sufficient detail regarding the description of members/attendees. Minutes also did not include sufficient and comprehensive detail of the curriculum, the program, adequacy of program objectives, program length, curriculum content, learning resources, facilities and equipment, and student achievement.

In response to the March 11, 2023 OER, Paier College provided PAC meeting minutes from 2021 and 2022 along with the scheduled PAC meetings for 2023. While the April 11, 2023 Response also includes a list of PAC members with qualifications for most program areas, not all lists clearly identify which programs the members are qualified to review. In addition, the PAC members listed on the meeting minutes do not in all cases match the PAC lists provided; the PAC meeting minutes do not in all cases provide the qualifications for the PAC members in attendance; and not all PAC meetings appeared to cover all areas (e.g., the learning resource system and student achievement rates). Therefore, the June 4, 2024 Warning directed the school to submit information for all PAC meetings held in 2023 and 2024.

In response to the June 4, 2024 Warning, Paier College stated that "[w]e have a new template that outlines the required topics to address and discuss during a program advisory session to ensure all area(s) have been met" (July 2, 2024 Paier College Response, pg. 4). While the school provided a copy of the new template, the template is blank and therefore, does not demonstrate implementation of the new template.

Paier College failed to respond to the Commission's request. Any such future failure to respond to the Commission's request will result in a finding of non-compliance. Based on the foregoing, the Commission directs Paier College to submit the following:

- a. A list of the school's PACs by program/program area and all corresponding members;
- b. Written and detailed minutes of all PAC meetings held in 2024 that include:
  - i. A description of all members in attendance (i.e., titles and affiliations);
  - ii. An annotation as to which PAC members represent the employment community, and which are qualified to review delivery of distance education; and
  - iii. The date, time, and location of the meeting(s);
- c. A comprehensive and clear description of the review of and commentary made by PAC members in compliance with Section II (A)(4)(b) & Appendix III, Substantive Standards, Standards of Accreditation (the school is reminded that PAC review and comment activities must include all items outlined in Appendix III, Substantive Standards, Standards of Accreditation);
- d. Evidence to show that the school gives consideration to the input of the PAC;
- e. A schedule for any future Program Advisory Committee meetings; and

<sup>&</sup>lt;sup>22</sup> Paier College did not respond to the Commission's request for information. Accordingly, the Commission's previous analysis has been preserved.

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- f. Any additional information that the school believes will assist the Commission in determining the school's compliance with accrediting standards.
- 10. Paier College must demonstrate that the school's catalog contains all items required by the ACCSC Catalog Checklist (*Section IV* (*C*)(*I*)(*a*), *Substantive Standards, Standards of Accreditation*). <sup>23</sup> Upon review of the catalog, the evaluation team noted discrepancies in the credit hours awarded as compared to ACCSC approvals. In response to the March 11, 2023 OER, Paier College provided a copy of the catalog cross-referenced to the ACCSC Catalog Checklist. However, in reviewing the credits listed in the catalog on page 844 of the response, the Commission continued to note discrepancies in the number of credits listed. As such, the June 4, 2024 Warning directs Paier College to provide an updated catalog cross-referenced to the ACCSC Catalog Checklist. In response to the June 4, 2024 Warning, the school provided a copy of the ACCSC Catalog Checklist but did not provide a copy of the current catalog. Therefore, the Commission directs Paier College to provide an updated catalog fully cross-referenced to the ACCSC Catalog Checklist.

Paier College failed to respond to the Commission's request. Any such future failure to respond to a Commission request will result in a finding of non-compliance.

11. Paier College must demonstrate that the school's physical facilities must be sufficient to create an effective and suitable learning environment (e.g., size, resources, safety, etc.) (Section I (G)(2), Substantive Standards, Standards of Accreditation).<sup>24</sup> In response to the Commission's June 13, 2024 Media Report letter, Paier College stated that:

In the past three years these projects have included a new roof for the entire building, a remortaring of the brick façade, a replacement of multiple heating and cooling systems in the past year at a cost of the development of 12 new office spaces and 3 new classrooms, and breaking ground on the creation of a new 2,000 square foot design laboratory (July 5, 2024 Paier College Response, pg. 4).

Additionally, the correspondence with Connecticut included within the July 5, 2024 Media Report Response states that:

- a. The issues within the facilities with cooling/heating have been addressed and resolved. Please note that these were different units and issues that happened simultaneously, and we did our best in hiring a contractor to come out and fix urgently.
- b. We have implemented new policies on dormitory inspections and our resident agents will make sure that rooms are habitable. Deans & programs chairs have been assigned duties to ensure the cleanliness of the classrooms/labs.
- c. We will be adding a café for students and staff on the 9th floor so that students may be able to purchase quick meals during business hours (Id., pg. 8).

However, the July 5, 2024 Media Report Response does not include any documentation to demonstrate that these repairs are completed.

Paier College failed to respond to the Commission's request. Any such future failure to respond to the Commission's request will result in a finding of non-compliance. Based on the foregoing, the Commission directs Paier College to submit the following:

<sup>&</sup>lt;sup>23</sup> Paier College did not respond to the Commission's request for information. Accordingly, the Commission's previous analysis has been preserved.

<sup>&</sup>lt;sup>24</sup> Paier College did not respond to the Commission's request for information. Accordingly, the Commission's previous analysis has been preserved.

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- a. A narrative of how the school's physical facilities are sufficient to create an effective and suitable learning environment;
- b. A comprehensive and clear description of the repairs and updates to the school's facilities;
- c. Evidence that the school has made the repairs and updates to the school's facilities;
- d. A schedule for any future updates to the school's facilities; and
- e. Any additional information that the school believes will assist the Commission in determining the school's compliance with accrediting standards.
- 12. Paier College must demonstrate that in order for a school to maintain its eligibility for accreditation, the school maintains continuous operation as a school providing education and training to students in accordance with its primary educational objectives and maintain its ability to meet its obligations to students on an ongoing basis (Section I (G)(2)(b), Rules of Process and Procedure, Standards of Accreditation). The July 5, 2024 Response to the Media Report indicates that:

Paier College is currently on summer break and is primarily focused on administrative items including sending out and confirming annual contracts for the upcoming year (Id., pg. 4).

However, the response does not include information as to how Paier College continues to operate as a school. Further, the response does not include any information as to how this is impacting student progress within their programs based on the fully executed enrollment agreements. Moreover, the response does not include information as to how the school is maintaining the ability to meet obligations to students on an ongoing basis.

Based on the foregoing, the Commission directs Paier College to submit the following:

- a. A narrative of how Paier College continues to operate as a school;
- b. A comprehensive and clear description of the impact this break has had on student progress;
- c. A list of students the school anticipates returning upon completion of the break;
- d. A schedule for the upcoming term for the students listed in (c.) above; and
- e. Any additional information that the school believes will assist the Commission in determining the school's compliance with accrediting standards.

## **NOTIFICATION REQUIREMENTS:**

The Commission reminds Paier College of its duty to notify ACCSC of any material event or circumstance that will or could affect the school's operations, policies, staff, curricula, reputation, approval status or authority to operate as a legal entity, or financial status. Such notification must be in writing, made within 10 calendar days of the event's occurrence, and is in addition to disclosures that are required in the applications for initial or renewal of accreditation or any substantive change report (Section 1 (E)(1), Rules of Process and Procedure, Standards of Accreditation). Specifically, Paier College must notify ACCSC of investigations or open actions by state or federal authorities related to a school's licensure (e.g., non-renewal of the school's Certificate of Authorization issued by the state of Connecticut), approval to operate, program approval(s), or participation in federal programs (e.g., open complaints, issuance of a Civil Investigative Demand or subpoena by a state or federal agency) or any criminal or civil action filed by a state (including state-supported legal assistance agencies) or federal authorities against the school, its

<sup>&</sup>lt;sup>25</sup> Paier College did not respond to the Commission's request for information. Accordingly, the Commission's previous analysis has been preserved.

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officers, or employees (Section I (E)(2)(g&h)), Rules of Process and Procedure, Standards of Accreditation).

## INSTITUTIONAL CEASE ENROLLMENT DIRECTIVE:

Given the above detailed areas of non-compliance and areas of continued concern, the Commission voted to direct Paier College to Cease Enrollment, irrespective of CTOHE's action to limit the school's operations. The detailed areas of concern including faculty, physical facilities, financial stability, and ownership raise significant questions as to the school's ability to enroll and educate students. Paier College's failure to respond to many of the Commission's requests for information did not allow the Commission to disabuse itself of these concerns. Accordingly, Paier College may not enroll any new students until such time as this directive is lifted.

#### **PROBATION REQUIREMENTS:**

In cases where the Commission has reason to believe that a school is not in compliance with accreditation standards and other requirements, the Commission may, at its discretion, place a school on Probation. A school subject to a Probation Order must demonstrate corrective action and compliance with accrediting standards. Failure of the school to demonstrate compliance with accrediting standards or other accrediting requirements by the due date set forth herein may result in a revocation of accreditation action.

The Commission will not consider substantive changes, a change of location/relocation, or additions (i.e., separate facilities, new programs) to a school or its separate facilities while the school is on Probation. However, a school that is subject to Probation may seek the Commission's approval for the transfer of accreditation that would result from a change of ownership as described in Section IV, Rules of Process and Procedure, Standards of Accreditation (Section VII (L)(6) Rules of Process and Procedure, Standards of Accreditation).

In accordance with Section X, Rules of Process and Procedure, Standards of Accreditation, the reasons for the Probation Order are made public and provided to the U.S. Department of Education, appropriate State agencies, and appropriate accrediting agencies.

## **MAXIMUM TIMEFRAME TO ACHIEVE COMPLIANCE:**

According to Section VII (M),(5) Rules of Process and Procedures, Standards of Accreditation, the Commission may establish timeframes as deemed appropriate for an institution to demonstrate compliance with accrediting standards. The Commission has elected to establish separate timeframes for the identified areas of noncompliance.

- 1. ACCSC's *Rules* for Institutional Eligibility and Obligations of an Institution to Maintain Eligibility for Accreditation state the following:
  - In order for a school to maintain ACCSC accreditation, a school must have all necessary authorizations from the state(s) in which it operates and maintain compliance with all applicable local, state, and federal requirements (Section I (D)(4)(b), Rules of Process and Procedure, Standards of Accreditation) and
  - In order for a school to maintain its eligibility for accreditation, it must maintain all necessary authorizations from the state(s) in which it operates and maintain compliance with all applicable local, state, and federal requirements (Section I (G)(2)(d), Rules of Process and Procedure, Standards of Accreditation).

• A school must maintain compliance with all applicable state requirements. In cases where accrediting standards and state government requirements differ, the more stringent will apply. If conflicts exist between state requirements and accrediting standards, the state requirements will take precedence (Section I (D)(3), Rules of Process and Procedure, Standards of Accreditation).

Given that these identified areas of non-compliance are basic requirements of accreditation and involve the potentially imminent loss of Paier College's eligibility for accreditation through the loss of state authorization, the Commission at its February 2025 meeting can take immediate adverse action to withdraw the school's accreditation. Given that the state of Connecticut has chosen to not renew the school's Certificate of Authorization to operate a school in the state, the maximum timeframe to achieve compliance in that area will not extend beyond the date when the state's decision becomes final.

2. ACCSC's substantive standards state that Paier College must ensure that all owners, members of school management, and administrative employees have past records that demonstrate a commitment to providing quality education to students, ethical, fair, and honest practice, and compliance with accrediting standards and applicable federal, state, and local requirements (Section I (A)(2)(a-c), Substantive Standards of Accreditation). Given the Commission's determination that the school is out of compliance with these requirements as long as has an ownership, managerial, or administrative role at the school, the Commission determined that the maximum timeframe for Paier College to effect changes to address these areas of non-compliance is six (6) months from the date of this letter.

The maximum timeframes allowed for Paier College to achieve and demonstrate compliance with the Standards of Accreditation will not exceed the timeframe established in Section VII (M),(5) Rules of Process and Procedures, Standards of Accreditation. However, be advised that the Commission is not required to allow the maximum time frame to remedy noncompliance in all instances and may establish shorter time frames as deemed appropriate or may take an adverse action prior to the expiration of the maximum timeframe.

## **NOTIFICATION TO STUDENTS:**

Within seven days of receipt of the Probation notification and for the duration of that action, the school must:

- a. Inform current and prospective students in writing that the school has been placed on Probation and provide such notice on the school's website;
- b. Provide a summary that accurately describes the reasons for the Probation; and
- c. Provide the uniform resource locator (URL) where that action can be obtained from the Commission's website.

The school must **within seven days** inform current and prospective students in writing that the school has been placed/continued on Probation, provide a summary of the reasons for the Probation, and indicate where that action can be obtained from the Commission's website. (*Section VII (L)(7) Rules of Process and Procedure, Standards of Accreditation*).

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#### **RESPONSE REQUIREMENTS:**

By applying for accreditation, a school accepts the obligation to demonstrate continuous compliance with the *Standards of Accreditation*. While the Commission employs its own methods to determine a school's compliance with accrediting standards, the burden rests with the school to establish that it is meeting the standards. The Commission's deliberations and decisions are made on the basis of the written record and thus a school must supply the Commission with complete documentation of the school's compliance with accrediting standards.

Paier College must provide a response to the items expressed above that provides the information requested along with any additional information that the school believes supports a demonstration of compliance with accrediting standards. ACCSC has resources for submitting a well-documented and organized response for Commission consideration. As a reminder Section I (H)(1) Rules of Process and Procedure, Standards of Accreditation, states that all submissions and notifications must be organized as required by the ACCSC Instructions for Electronic Submission. More information is available on the ACCSC website under Resources and Forms and Reports.

When preparing the response, please keep in mind the following:

- The school's response should be as clear and comprehensive as possible in order to demonstrate compliance with accrediting standards;
- The school's responses must include a restatement of the Findings or Additional Information Required, followed by a narrative response, and include, where necessary, complete and appropriate documentation to demonstrate compliance with accrediting standards;
- The school's response should also include information showing any changes, improvements, or developments that might influence the Commission's evaluation of the school's compliance with accrediting standards;
- If the school's response contains documentation that includes personal or confidential student or staff information that is not required for the Commission's review (e.g., social security numbers, dates of birth, etc.), please remove or redact that information; and
- Please indicate the date of an effective change and provide supportive documentation that substantiates the change.

Paier College must upload the school's electronic response directly to ACCSC's College 360 Database. The ACCSC College 360 database can be accessed by <u>clicking here.</u> Please note that the password utilized by the institution to access the Annual Report Portal is the same to access the School Submission section of the College 360 database. The Instructions for Electronic Submission can be found <u>here.</u> A detailed overview on how to upload a school submission can be found <u>here.</u>

Keep in mind, the school's response must be prepared in accordance with ACCSC's Instructions for Electronic Submission (e.g., prepared as one Portable Document Format ("PDF") file that has been prepared using Adobe Acrobat software (version 8.0 or higher) and which has a .pdf extension as part of the file name). The school will receive an e-mail confirmation that the file has been received within 24 hours of the submission.

The school's responses to this letter must also include a signed certification attesting to the accuracy of the information and be received in the Commission's office <u>on or before January 3, 2025</u>. If the responses, the required fee, and the certifications attesting to the accuracy of the information is not received in the Commission's office <u>on or before January 3, 2025</u>, the Commission will consider further appropriate action.

| For assistance with the password or for any other questions regarding the electronic submission requirements, please contact at a password requests to access College 360 must be made by the school director, or designated member of the school's management team, via e-mail. |
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| For further assistance or additional information, please contact or at at  |
| Sincerely.   |
|  |
| Executive Director   |
| c:   |